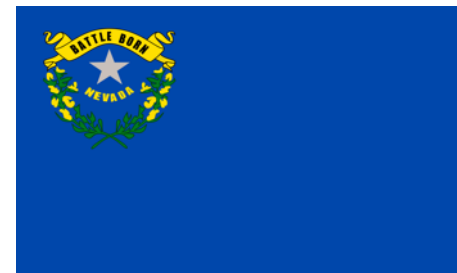


# Water-related regulatory and social risks in the mining sector



# Legal review of 12 jurisdictions



# Semi-structured interviews with 10 mining company representatives



ANGLOGOLD ASHANTI

GLENCORE



ANGLO  
AMERICAN

  
**NEWMONT**

*goldcorp*

**RioTinto**

KINROSS



# Legal Review : Water Allocation



- 🔥 Basis
- 🔥 Community
- 🔥 Length
- 🔥 Changes
- 🔥 Markets
- 🔥 Processing times
- 🔥 Tariffs





# Legal Review : Water Discharge & Enforcement



- 🔥 Permits
- 🔥 Post-mining
- 🔥 Enforcement
- 🔥 Reporting



# Risk Perception by Company Representatives



- 🔥 Not related to legal framework
- 🔥 Predictability is key =
  - + Timeliness of being processed
  - + Probability of being granted
  - + Likelihood of contestation





# Common Trends/Observations

- 🔥 Enforcement rather than strength of the regulation is a bigger driving factor for risk.

## Allocation mechanisms

- Closely linked to the relevant countries' legal tradition

## Administration responsibility

- Depending on the level of decentralization

## Legacy pollution problems

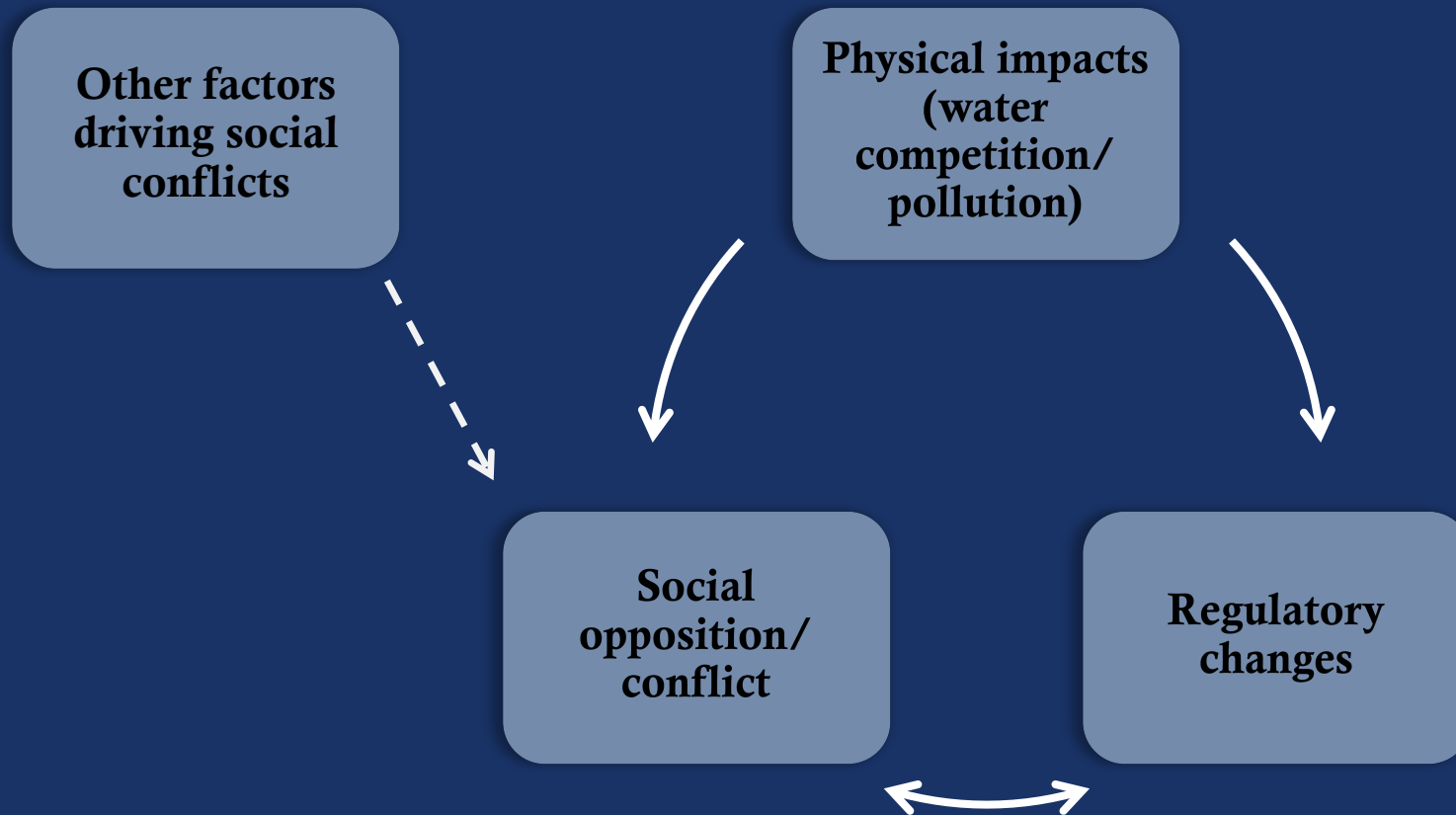
- More stringent discharge and post-closure requirement

## Water scarce jurisdictions

- More stringent water allocation regimes & markets to trade water rights



# Water-related social conflicts in the mining sector: Hypothesis



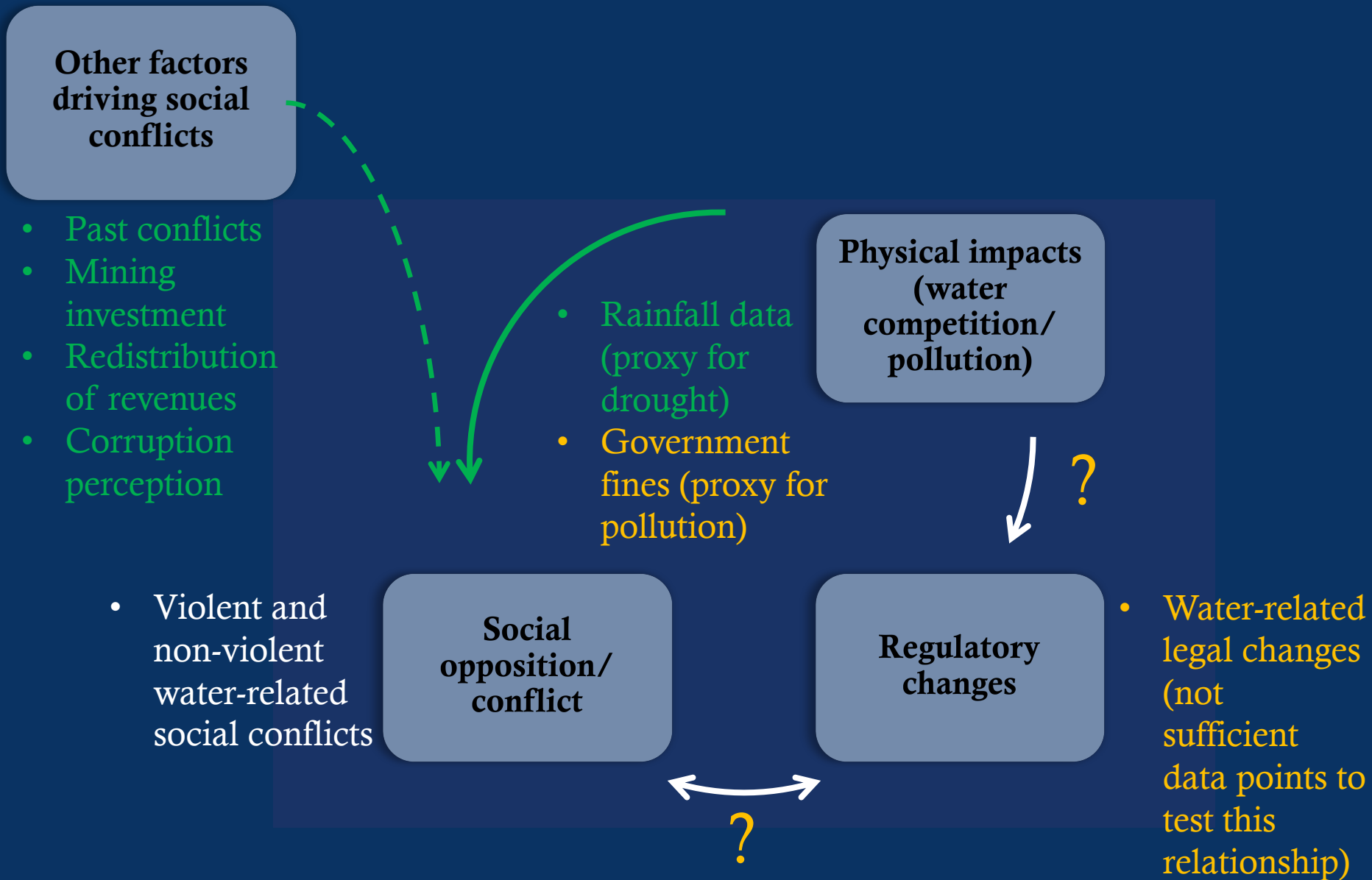
# Peru Case Study

- ▶ Peru was chosen as a case study given the availability of social conflict data ranging from 2007-2016.
- ▶ 20 variables were compiled to test the factors driving mining conflicts that were characterized as being water-related in the database.
  - ▶ Water related indicators included rainfall data (as a proxy for water access) and fines from the Government for non-compliance (as a proxy for water pollution)
- ▶ Regulatory changes to the water legislation were recorded during the time period.
- ▶ A Generalized Linear Model and Hierarchical Bayesian Regression Model were built to run national and regional assessments.





# Peru Case Study: Results



# Findings and Recommendations

Past conflicts is the most important indicator for future conflicts

- Up-front consultations and involvement of affected communities to be improved in company strategies and regulations.

Larger mining investments increases the likelihood of conflict

- Industry rather than company or project specific problem and as such needs industry wide solutions.

Throwing money at the problem does not necessarily solve conflicts

- Need to partner redistribution with inclusive decision making processes, local capacity building, transparency and oversight to ensure the funds are spent efficiently.



# Findings and Recommendations

Drought is a concern  
and source of  
conflict

- Shared-water infrastructure solutions whereby mining-related infrastructure development is leveraged to benefit broader needs can be a model to address this risk.

Water quality  
degradation does not  
emerge as a factor

- However, data source for this indicator was weak
- Opportunity for further research



# Outputs



**Water Risks in the Mining Sector**  
**Peru<sup>1</sup>**  
*As of August 2016*

## 1. Overview

Peru is the world's second largest producer of copper, after Chile, and holds the second-largest known copper reserves. It is also the second largest producer of silver, and the sixth largest global producer of gold. The country also has significant reserves of coal, iron ore, silver, tin, sulfur and zinc.

*Peru's legal system:* Peru's legal system is based on civil law tradition. According to its Constitution, Peru's form of government is "unitary, representative, and decentralized." As a mandatory, continued policy of the state, decentralization is carried out in stages to ensure the proper distribution of jurisdictions and transfer of resources from the national government to local and regional governments. Pursuant to the decentralization process, mining, water and environmental issues are primarily regulated at the national level, while small and artisanal-scale mining is regulated at the regional level.<sup>1</sup> Local governments may also enact mining regulations applicable in their respective jurisdictions, as long as such regulations are not in conflict with national laws and regulations.

**Water allocations and discharge permits:** Contrary to Chile and many other jurisdictions, all water is public property in Peru and water rights permitting the use of water are not considered to be property rights that allow for the transfer or mortgaging of such rights.

Water licenses and discharge authorizations for mining operations are currently granted by the applicable local branch of the National Water Authority (ANA) and are valid until mining operations cease. While the time period to obtain the water license or discharge permit is relatively short, the time it takes to obtain the requisite environmental certification required to be submitted as part of the water license application can take 1-2 years to prepare and obtain. Until late 2015, all environmental certifications (which approve the required environmental impact study) for the mining sector were granted by the General Directorate of Mining Environmental Affairs (DGAM), a body of the Ministry of Energy and Mines. However, recent legislative changes now require large-scale mining projects that require a Category III Detailed

<sup>2</sup> Fernando Pickmann, "Peru: Mining 2016", *Latin Lawyer*, available at: <http://latinalawyer.com/reference/topics/46/jurisdiction/19/peru/>.

1

Romanian Policy 2004 (482.2) 2004-02.2

Contents lists available at ScienceDirect

## Resources Policy

journal homepage: [www.elsevier.com/locate/resourpol](http://www.elsevier.com/locate/resourpol)

A comparative overview of legal frameworks governing water use and waste water discharge in the mining sector

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## ARTICLE INFO

**Keywords**  
Legal framework  
Water use  
Water discharge  
Mining  
Regulatory risk

## ABSTRACT

Mining operations require access to a secure and stable water supply. Obtaining water use and discharge licenses has become increasingly challenging for mining companies in many resource-rich jurisdictions. This can be attributed in part due to competing water uses in water scarce regions and pollution caused by mining and legacy mines. This report provides a comparative review of the water management regulatory frameworks of some of the largest gold and copper producing jurisdictions. The jurisdictions reviewed include Australia (Western Australia), Canada (British Columbia), Chile, China, Peru, the Philippines, South Africa, and the United States (California, Nevada and New Mexico). Interviews of mining company representatives working in the water management issues complement the legal review to highlight the practical regulatory risk by investors of the analyzed jurisdictions.

## 1. Introduction

Mining is an activity associated with water risk – both in terms of water access and surrounding water quality. This is especially so when the impact of mining is on a water scarce region, or operations of communities that are dependent on water. Mining activities are often located in arid regions where water is scarce and where the impact of mining is also increasingly at the center of social conflict between local communities and mining companies. In fact, the civil unrest in the mining regions of Peru, Chile, and Argentina is a result of the water scarcity and water discharge to varying degrees.

As part of a three-year project – in collaboration with the Water Resources Institute, University of Oxford – the International Water Management (IWM) – to assess water related risks in the copper and gold mining sector, the Columbia Center on Sustainable Investment (CCSI) has conducted a study on the water risk of mining operations by mining operation in 12 jurisdictions in 8 countries, namely Australia (Western Australia), Canada (British Columbia), Chile, China, Colombia, the Democratic Republic of Congo, Ecuador, Alaska, Arizona, Nevada and New Mexico). The jurisdictions reviewed were chosen for two reasons: (i) they each produce significant volumes of copper and gold, and (ii) they are all water scarce regions. The study provides a comprehensive basis for comparison from both a geographical and a legal perspective. In this regard, water that remains a top legal and operational priority, it was revealed that a long and complex regulatory framework exists in each of the jurisdictions reviewed. To

comprehend for legal jurisdiction on the bagged dust and its removal with legal, mining and water experts. The main arguments in each review included the legal framework, previous water quality monitoring, the mining company's water management, the increased requirements and the enhancement mechanisms. Readers interested in the water management of the mining company can find out how to access all jurisdictional reports. This paper provides a comparative summary of these legal frameworks in the *Andes*. In doing so, a perspective is provided on the water management of the mining company and its water resources.

The quality of a law does not depend only on the level of the law, but also on its application in any one country. Political and administrative discretion, respect for the rule of law, and the capacity of a country to enforce the law are all important. The *Andes* region has seen great crucial factors for determining investment risk related to water use by mining companies. To incorporate some of these factors, the authors have developed a water management index. The index is based on working in water-management or related positions within the jurisdiction, the mining company's water management, the mining company's respect of the legal regime. They aimed to understand how these regulations translate into practice and what these practices contribute to the water management of the mining company. The index has been used by international gold and copper companies at the time of the interview as a prognostic for the selection process, as well as having a comparative value.

<sup>2</sup> <http://www.columbia.edu/~se76/teaching/2012-13/energy/energy.html>

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## Legal frameworks of 12 mining jurisdictions

Comparative overview published in the  
Resources Policy Journal

“An Analysis of Peru: Is water driving mining conflicts?” study (currently in peer review and to be published shortly)

All data points collected and compiled for the Peru case study.

